Financial Systems for Supporting a Market -Based Renewable Ecosystem



Dr. Jeff Chapman President En Dimensions LLC Silicon Valley - California

How Markets Support Green Solutions

- Sub-hourly Markets mitigate
 uninstructed energy risk
- New Ancillary service products provide opportunity for storage and demand
- Flexible Reserve Markets for Enhanced System Stability
- Operational capacity products, pricesensitive load, peak shaving, flexible demand
- More accurate, more transparent price signals for new infrastructure – transmission, green energy, flexible generation





Can Your Settlement System Keep Pace with Dynamic Markets?

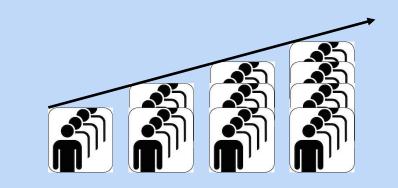
- More Market Intervals, More Products,
 More Complexity = More Demands on Settlements!
- More Data
- More Complex Calculations
- Extensive Data Acquisition Needs
- More Demands on Staff
- More Demands on IT Systems
- Spreadsheets, Manual Processes and In-House Widgets Won't Get it Done.

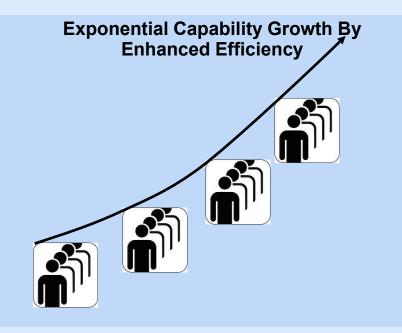


Don't Get Behind the Growth Curve

- Early Implementation allows new system to easily adapt to market changes.
- Automated processes empower staff to handle more business with less effort.
 - More responsive to change
 - More responsive to opportunity
- Early adoption means:
 - Easier, lower-cost transition of staff and systems
 - Earlier access to cost savings
 - Earlier support for growth without staffing constraints

Linear Capability Growth Constrained by Staffing

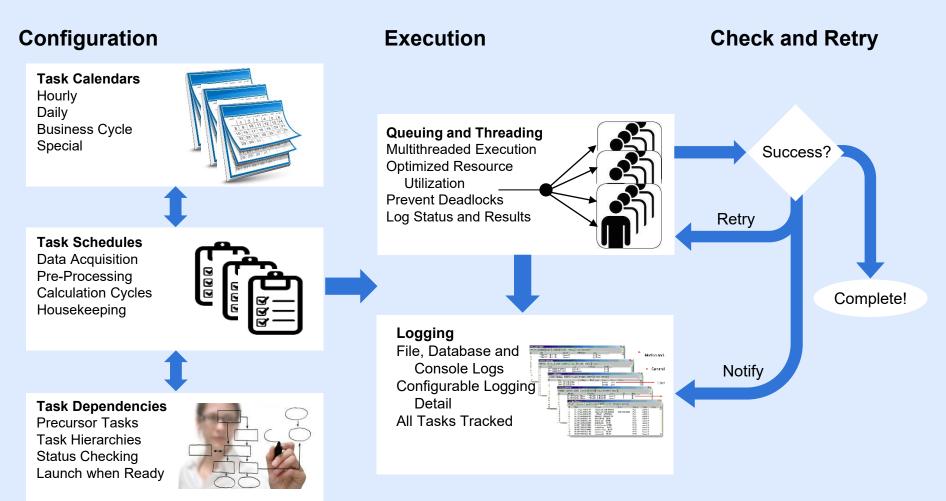






Automate to Manage a Fast

-Paced Market





The Five Pillars of Long

- Flexibility: Support Market Rule Changes with backward compatibility and the ability to maintain full versioning of data and calculations.
- T

Scalability: Plan for increasing data volume and market complexity.

Maintainability: Ability for staff to update and maintain configuration and calculation sets.

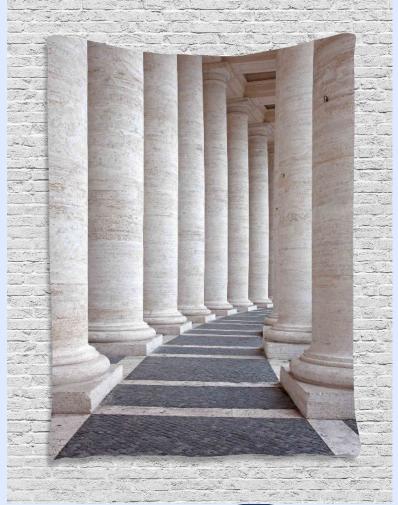


Availability: Maintain on-line access to current and historical data, on a high-reliability hardware platform



Auditability: Full tracking of "who, what, when, why" for all data

-Term Value







About EnDimensions LLC

agentes. Comparison and managers of a new emperation of the



- •Our En Suite ® Financials Package Leads the Industry in Performance, Scalability and Reliability.
- En Dimensions LLC provides Implementation Services Including Market Design, Data Modeling, Integration, and Business Process Design in Support of Settlements and Market Operations.
- Our Clients Include Large Investor-Owned Utilities (IOUs), ISO/RTO Operators, Generation Owners and Transmission Owners
- Our Focus is to Provide Visionary Expertise and Advanced Software Tools that Enable the Transformation of Energy Markets and Market Operations Across the Globe.

Thank You

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EnDimensions, LLC www.endimensions.com info@endimensions.com +1 650 286 4239

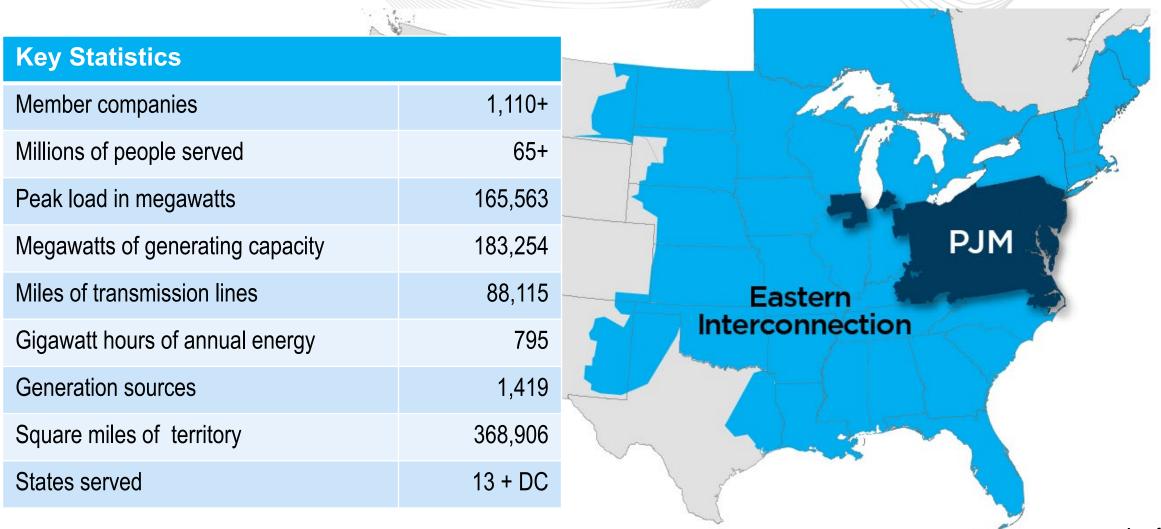


Importance of Flexibility in a Changing Resource Environment

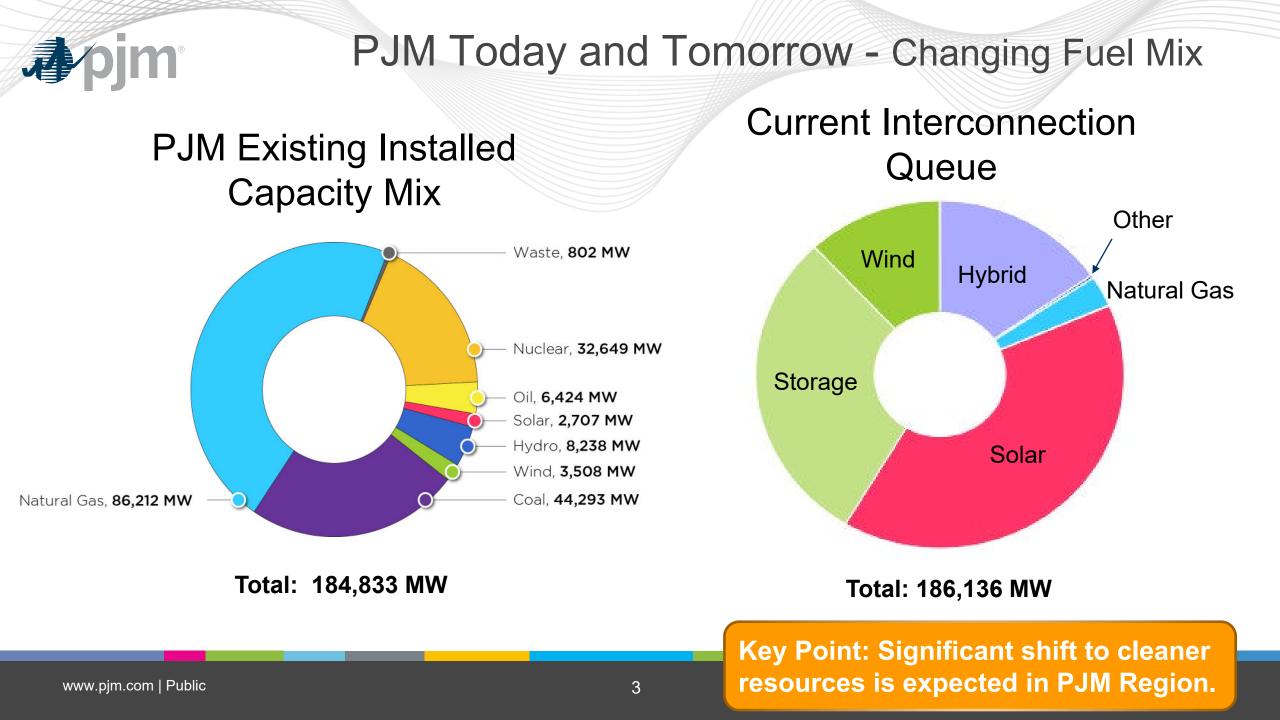
APEx September 2023

Tim Horger PJM Interconnection L.L.C. Senior Director, Forward Market Operations & Performance Compliance

PJM as Part of the Eastern Interconnection



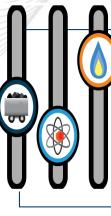
As of 2/2023





PJM Reliability Challenges: Energy Transition

Intermittent and limited-duration resources not equivalent to thermal generation. (reduction in flexibility)



Thermal generators are retiring at a rapid pace due to government and private sector policies as well as economics.



The growth rate of electricity demand is significantly increasing due to electrification and high-demand data.

Load Forecasting becomes more challenging



Challenge with maintaining and attracting essential Reliability Services, including voltage control, frequency support and ramping capability.



PJM Path forward: Energy Transition

Key Focus areas

- Accurately account for the capacity contribution of generators
- Ensure flexibility needs of the system through price formation initiatives
 - Incentives for thermal generators
 - Market requirements need to be consistent with Operator actions so the correct incentives are included in the Market and not priced outof-the-market
- Strategic regional transmission expansion and grid-enhancing technologies
- Evolvement of reliability standards
- Products needed to address uncertainty with the load forecast and future ramping needs

Energy Transition in PJM: Special Report Location: <u>PJM.com – Library – Reports and Notices – Special Reports</u>

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Resource flexibility requirements			d Down on signals	with	enewables higher oyment
Enhance forecasting		Intraday unit commitment: more frequent updates, more granular		New Technologies	
Demand Response			Reserve d Curves		

Jpjm



Panel 2: Facilitating the Energy Transition Markets – What Can They Do and What Can't They? APEx Conference, Istanbul

Todd Bessemer 21 September 2023

Market Challenges – in the operational timeframe



Classic generator was considered to provide a market commodity:

 Electrical energy – sold both 'spot'/real-time and in 'ahead' timeframes

... and various market-procured and nonmarket system/ancillary services, e.g.:

- Reserves synchronous and nonsynchronous
- Frequency regulation of various flavours
- Reactive power
- Black-start capability

Other assumptions:

- Demand was mostly passive, but predictable
- Distribution-level activity could be homogenized and represented as load
- Locational challenges 'simplified' from the market, as an issue for the TSO to address

But some characteristics were implicit:

- Dispatchability/output control
- Inertia (rate-of-change of frequency)
- Voltage waveform (system strength)
- Flexibility (e.g. fast ramping)

With the evolving resource mix

- Fewer resources can provide these characteristics
- Market constructs must evolve to properly compensate those that do/can
- Demand will need to shoulder more of the balancing and system services burden
- DER becomes more important, driving need for better (a) observability; (b) controllability and (c) market integration
- The 'where' and not just the 'what' must be better addressed by the market

Market Challenges – in the investment timeframe

Renewables mostly in new locations

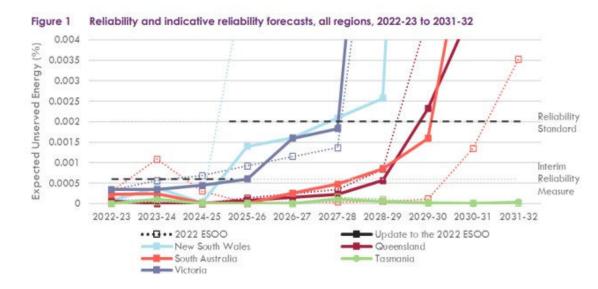
- Need to go to where resource potential is highest.
- Few projects can effectively use 'brownfield' sites

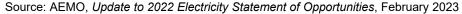
Driving (non-market) transmission costs

- Need for extensive transmission build-out, to connect and ensure system stability.
- Often driven by central planning rather than market forces.

Most renewables still require subsidies to be 'investable'

- In the form of portfolio standards/RECs, emissions permits, tax credits, etc.
- Externalities suppress energy and, where applicable, capacity prices.
- This is the policy intent making renewables more attractive vs. other resources.





Creating a disorderly transition when not well planned

- Traditional resources, with diminished revenue, cut back maintenance; plan for early closure – often inducing scarcity.
- In multi-jurisdiction markets (e.g. Australia, PJM), incentives in one jurisdiction impact pricing in others, with different incentives.
- ⇒ Further subsidies for favoured resources, taking more activity out of the market.

Futures markets have long had the concept of product maintenance – active review of and modifications to product specifications as the market evolves.

Market design principles say:

- "A market should be as simple as possible but no simpler" Ruff
- Keep as much activity in the primary energy market as possible
- Markets should incent the attributes desired, not specific technologies

How is this playing out in actual markets?

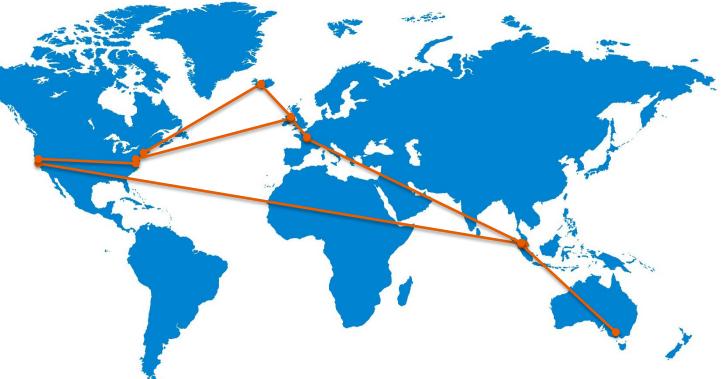
- Range of new system services products
 - Inertia
 - Fast frequency response
 - Firming to correct for forecast errors
- Changes to energy market to incent dynamic and other characteristics
 - 5-minute settlement
 - Nodal pricing
- Flexibility markets
- Further capacity market redesign

Issues

- # of providers for certain products
 - \Rightarrow Liquidity
 - \Rightarrow Market power
- Single buyer (TSO) vs. plurality of demand
- Complexity and participant sophistication
- How do flexibility markets:
 - Integrate with regular energy market?
 - Reconcile conflicting TSO & DSO needs?
- Wide variety in flexibility market requirements.
- But what is 'capacity' now? Who's eligible?

An Interesting (Potential) Implication

- Consider, disparate regions, connected by data lines, but not electrically
- Less controllable generation ⇒ flexible demand will increasingly be the marginal price setter.
- Data centre load is particularly displaceable across geographic regions.
- Energy costs >> data costs.
- The price in one region can therefore guide whether to displace processing load to another.
- This creates an explicit cross-market price linkage between power systems



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